



2009 OPERATING AND CAPITAL BUDGETS





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Executive Summary



Mission

- We are dedicated to providing safe, accessible, convenient, and efficient public transportation services to Spokane neighborhoods, business and activity centers;
- We are leaders in transportation and a valued partner in the community's social fabric, economic infrastructure, and quality of life;
- We aspire to be a source of pride for the region.



Organizational Priorities

- Emphasize safety in all aspects of our operations
- Provide outstanding customer service
- Earn and retain the community's trust
- Provide organizational & employee development



Budget Priorities for 2009

- Sustain quality - regardless of service level
- Preserve essential capital projects
- Maintain flexibility
- Develop a sustainable plan by avoiding long-term commitments that may not be funded
- Complete Transit 2020 (short and long range plans)



Key Objectives

- Ridership growth that meets or exceeds national average – not less than 4.0% in 2009
- Continue to constrain operating costs to 94% or less of statewide urban average
- Engage the public as we plan for the future



Budget Assumptions

- Sales Tax Growth: (74% of Total Revenue in 2008 Budget)
 - 2008: - 2.5% (estimated decrease from 2007 actual as of 11/20/08)
 - 2009: - 3.5% (estimated decrease from 2008 projection as of 11/20/08)
 - 2010: +2.0%
 - 2011 & Beyond: +3.0%
 - Sales tax revenue projected to recover to 2007 levels in 2012.
- Service Hours Increase:

Service Hours	2009 Budget	Increase from 2008 Budget
Fixed Route	425,889	0.8%
Paratransit	185,680	2.6%
Vanpool	32,509	37.8%

UPDATE: The November 24, 2008 sales tax distribution was lower than anticipated. The YTD unfavorable budget variance is -6.4% and -3.1% as compared to 2007 actual. The financial forecast will be updated when the 2008 results are known. A 0.5% change in the sales tax growth rate results in approximately a \$230K change in revenue.



Budget Assumptions

- Fuel Assumptions
 - 2009 Budget of \$5,991,735 (10.1% of Total Budget)
 - 2009 Budget based upon EIA wholesale plus 50% (approx. 1 Standard Deviation)

		Per Gallon	
		Avg. Diesel	Avg. Gas
2008 Bud.	\$5,362,315	\$3.10	\$2.94
2008 Proj.	5,623,345	\$3.23	\$2.98
Projected Unfavorable Variance	261,030	0.13	0.04
	4.9%	4.2%	1.4%
2009 Bud.	\$5,991,735	\$3.38	\$2.83
Change from 2008 projection	368,390	0.15	(0.15)
% Change from 2008 projection	6.6%	4.6%	-5.0%
Change from 2008 Budget	629,420	0.28	(0.11)
% Change from 2008 budget	11.7%	9.0%	-3.7%

- A \$.01 change in diesel = approx. \$16,000.
- A \$.01 change in gas = approx. \$1,400.

- 2009 fuel budget is 48.7% over 2007 actual



Budget Assumptions

- Operating Expense (constrained due to economic conditions)
 - Deferred 12 new positions
 - Deferred market based wage adjustment for non-represented employees (on average surveyed positions are at least 6.0% under market)
 - Does not implement expanded service to Liberty Lake and Airport as previously planned



Budget Assumptions - Capital Program

- Replace only 1990 - 1994 model coaches in 2009 (17) & 2010 (9)
 - Extend 25 1997 New Flyer coaches to 16-17 year replacement cycle
- Vanpool expansion dependent on state funding
- Smart Bus: only cameras are funded in 2009
 - All other components deferred 2 years
 - No GPS bus location information, no real time customer information, & no automatic stop announcements.
- Replacement of 20+ year old financial, maintenance, HR, payroll, and other administrative infrastructure systems deferred 1 year.
- Most park & ride lot additions and expansions deferred to 2012 and beyond.
- Majority of facility maintenance projects deferred to 2010 – 2013.
 - Only “must do” projects in 2009

Spokane Transit

2009 Budget – Source and Use of Funds

Revenues:

Operating Revenues	\$8,304,099
Sales Tax	43,993,007
State Grant	911,210
Miscellaneous	1,636,945
Federal Prev. Maintenance Grant	7,216,902
	<hr/>
Subtotal: (Exc. Capital)	62,062,164
State Capital Revenue	130,000
Federal Capital Revenue	2,800,000
	<hr/>
Subtotal: Capital	2,930,000
Total Revenue	64,992,164
Decrease in Cash	14,510,948
	<hr/>
Total Source of Funds	<u><u>\$79,503,112</u></u>

Expenditures:

Fixed Route	\$40,092,400
Paratransit	11,764,281
Vanpool	727,538
Plaza	1,254,789
Administrative	5,514,527
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Operating Expense	59,353,534
Capital Expenditure	16,883,727
	<hr/>
Total Expenditures	76,237,262
Approved Cooperative Street/Road Projects	3,265,850
Increase in Cash	-
	<hr/>
Total Use of Funds	<u><u>\$79,503,112</u></u>

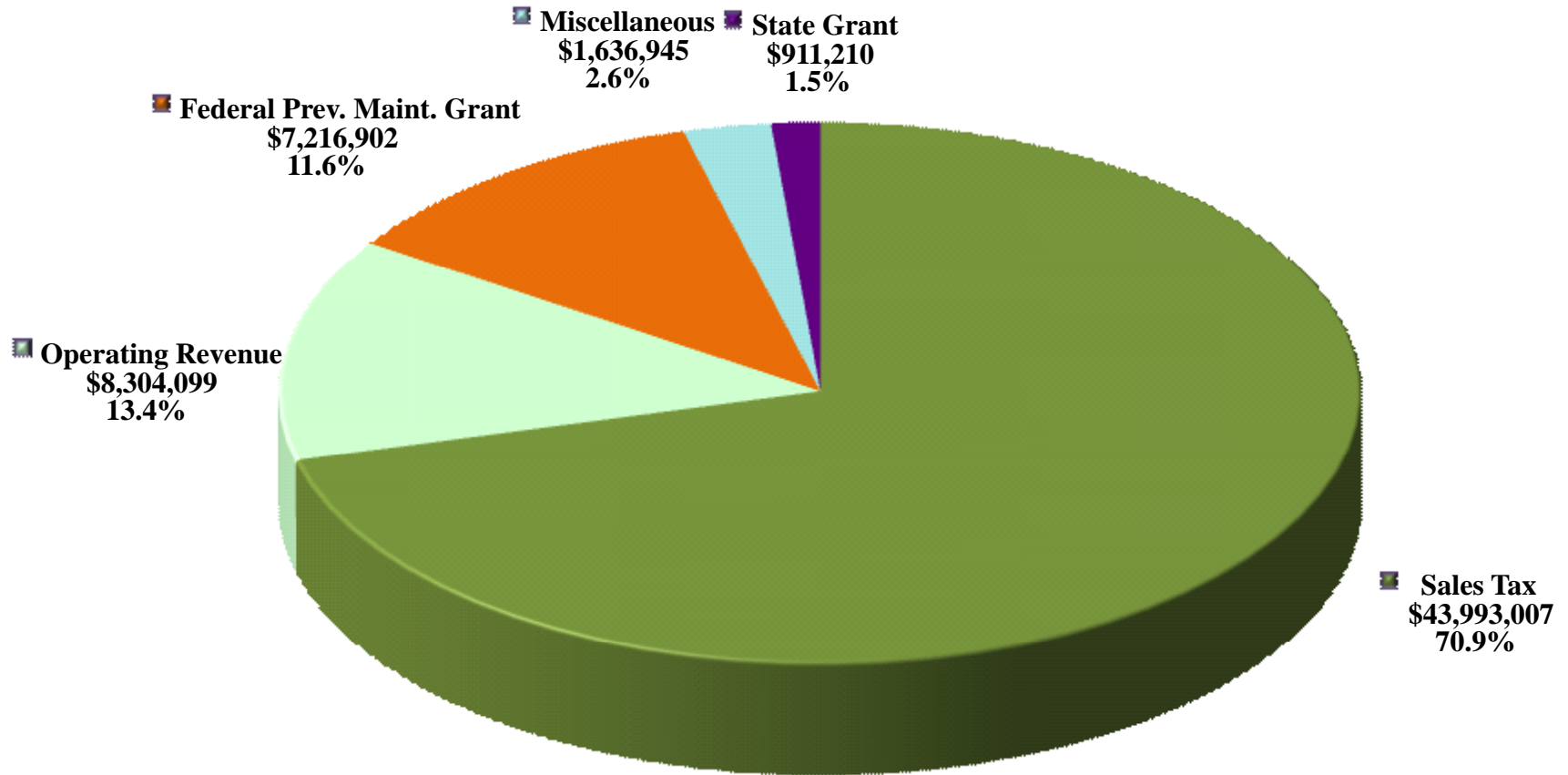
SPOKANE TRANSIT

2009 Budget by Division

	Fixed Route	Paratransit	Admin.	Plaza	Vanpool	2009 Budget
Estimated Revenues:						
Operating Revenues	\$7,355,652	\$220,909			\$727,538	\$8,304,099
State DOE Reimbursements						-
Sales Tax			\$43,993,007			43,993,007
State Grant			911,210			911,210
Miscellaneous			1,540,431	96,514		1,636,945
Federal Prev. Maintenance Grant			7,216,902			7,216,902
Subtotal: (Exc. Capital)	\$7,355,652	\$220,909	\$53,661,550	\$96,514	\$727,538	\$62,062,164
State Capital Revenue			130,000			130,000
Federal Capital Revenue			2,800,000			2,800,000
Subtotal: Capital	-	-	\$2,930,000	-	-	2,930,000
Total Revenue	\$7,355,652	\$220,909	\$56,591,550	\$96,514	\$727,538	\$64,992,164
Decrease in Cash			14,510,948			14,510,948
Total Source of Funds	\$7,355,652	\$220,909	\$71,102,498	\$96,514	\$727,538	\$79,503,112
Estimated Expenditures:						
Transportation	\$28,111,915	\$10,477,332		\$297,378	\$334,892	\$39,221,517
Maintenance	8,456,604	963,910		617,700	77,825	10,116,040
Administration	3,523,881	323,039	\$5,514,527	339,711	314,821	10,015,978
Operating Expense	\$40,092,400	\$11,764,281	\$5,514,527	\$1,254,789	\$727,538	\$59,353,534
Capital Expenditure			16,883,727			16,883,727
Total Expenditures	\$40,092,400	\$11,764,281	\$22,398,254	\$1,254,789	\$727,538	\$76,237,262
Approved Cooperative Street/Road Projects			3,265,850			3,265,850
Amount To Reserves						-
Total Use of Funds	\$40,092,400	\$11,764,281	\$25,664,104	\$1,254,789	\$727,538	\$79,503,112

SPOKANE TRANSIT
2009 Budget
Estimated Revenue by Source
 (Excluding Capital Assistance)
\$62,062,164

Percent of Revenue	2007	2008	2009
	Act.	Bud.	Bud.
Sales Tax	73.0%	73.8%	70.9%
Operating Revenue	11.5%	10.9%	13.4%
Federal Prev. Maint. Grant	9.8%	9.4%	11.6%
Miscellaneous	4.2%	3.7%	2.6%
State Grant	1.4%	1.4%	1.5%
DOE Emission Grants	0.0%	0.8%	0.0%



SPOKANE TRANSIT

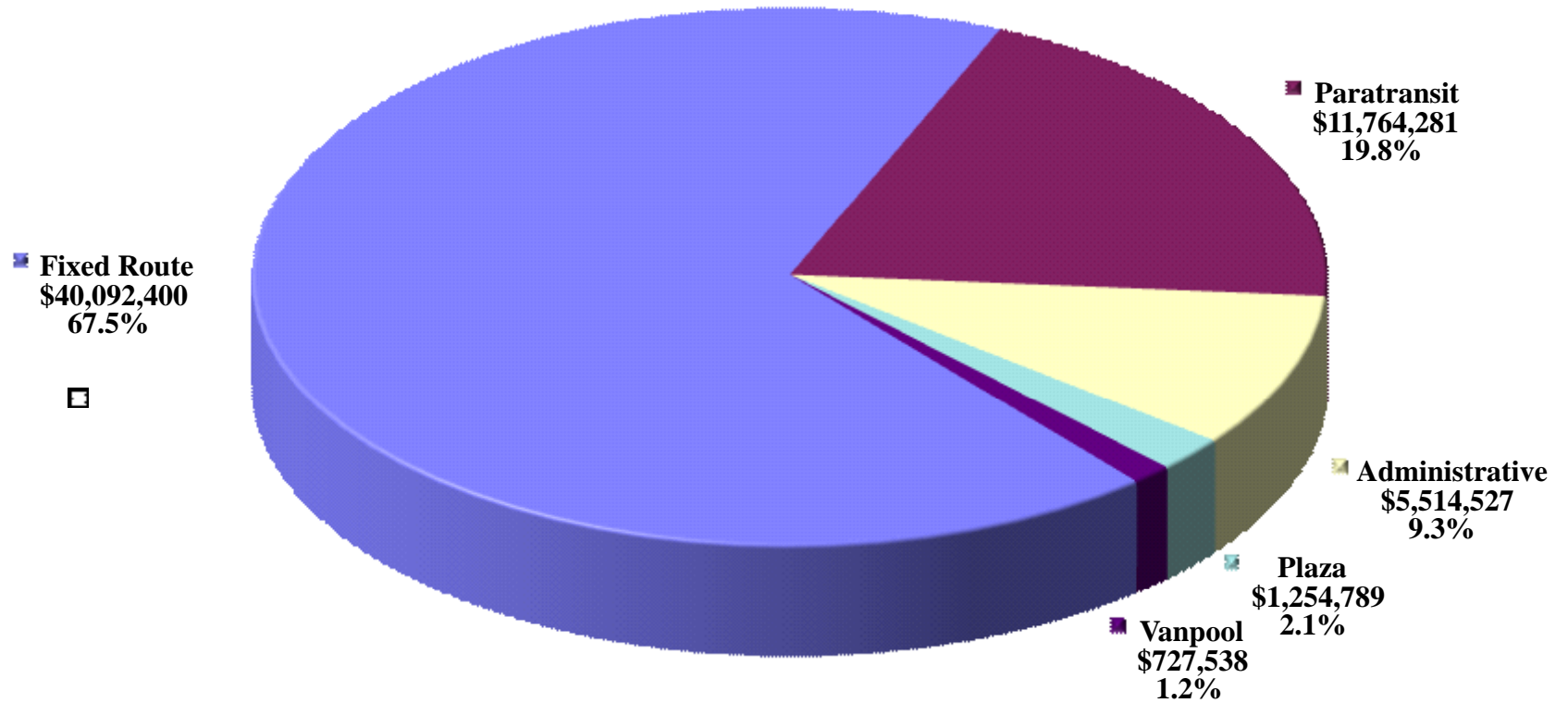
2009 Budget

Expense by Division

(Excluding Capital Expenditures & Cooperative Projects)

\$59,353,534

Percent of Expense	2007	2008	2009
	Act.	Bud.	Bud.
Fixed Route	68.0%	68.3%	67.5%
Paratransit	19.6%	19.1%	19.8%
Administrative	9.2%	9.4%	9.3%
Plaza	2.2%	2.3%	2.1%
Vanpool	0.9%	0.9%	1.2%





Capital Budget Summary

	<u>2009 Budget</u>	<u>2008 Budget</u>	<u>Change From 2008 Budget</u>	
Vehicles (Buses, Vans, & Support)	\$8,955,400	\$8,776,000	\$179,400	2.0%
Facilities and Equipment	1,725,857	2,117,980	(392,123)	-18.5%
Customer Service, Technology, and Planning Projects	6,202,470	13,394,401	(7,191,931)	-53.7%
Total	<u>\$16,883,727</u>	<u>\$24,288,381</u>	<u>(\$7,404,654)</u>	<u>-30.5%</u>



Position and Wage Adjustments

	<u>Wages</u>	<u>Benefits</u>	<u>Total</u>
Rideshare Supervisor: upgrade from grade 9 to 11	\$ 3,193	\$ 455	\$ 3,648
PC Specialist: position eliminated and changed to Network Administrator	8,616	2,798	11,414
Assistant Fixed Route Manager: increased responsibility	7,193	2,227	9,420
Safety Officer: increased responsibility - job title changed to Assistant Manager - Safety & Security / Safety Officer	1,945	585	2,530
1st Class Mechanic: position eliminated and changed to Foreman	6,762	1,691	8,453
Total Estimated Wage & Benefits Increase:	\$ 27,709	\$ 7,756	\$ 35,465

Spokane Transit Staff for 2009 Budget

	<u>FUNDED</u> <u>1/1/06</u>	<u>FUNDED</u> <u>1/1/07</u>	<u>FUNDED</u> <u>01/01/08</u>	<u>Proposed</u> <u>FUNDED</u> <u>1/1/09</u>	<u>Change</u>
01 FIXED ROUTE DIVISION					
STAFFING TOTALS:	381.5	386.5	415.5	412.5	-3
% CHANGE FROM 2006 (STAFFING)		1.3%	8.9%	8.1%	
TOTAL REVENUE HOURS	403,777	408,354	422,599	425,889	
% CHANGE FROM 2006 (SERVICE)		1.1%	4.7%	5.5%	
02 PARATRANSIT DIVISION					
STAFFING TOTALS:	91.75	92.75	93.75	93.75	0
% CHANGE FROM 2006 (STAFFING)		1.1%	2.2%	2.2%	
REVENUE HOURS-DIRECTLY OPERATED	89,590	91,035	90,543	90,008	
% CHANGE FROM 2006 (DIRECTLY OPERATED)		1.6%	1.1%	0.5%	
REVENUE HOURS-PURCHASED TRANSPORTATION	77,719	79,383	90,362	95,672	
% CHANGE FROM 2006 (PURCHASED TRANSPORTATION)		2.1%	16.3%	23.1%	
TOTAL REVENUE HOURS	167,309	170,418	180,905	185,680	
% CHANGE FROM 2006 (ALL SERVICE)		1.9%	8.1%	11.0%	
03 ADMINISTRATIVE DIVISION					
STAFFING TOTALS:	32.25	33.5	35.5	35.5	0
% CHANGE FROM 2006 (STAFFING)		3.9%	10.1%	10.1%	
05 RIDESHARE DIVISION					
STAFFING TOTALS:	3	2	2	2	0
% CHANGE FROM 2006 (STAFFING)		-33.3%	-33.3%	-33.3%	
REVENUE HOURS	17,408	22,728	23,589	32,509	
% CHANGE FROM 2006 (SERVICE)		30.6%	35.5%	86.7%	
STAFFING GRAND TOTAL:	508.5	514.75	546.75	543.75	-3
% CHANGE FROM 2006 (STAFFING)		1.2%	7.5%	6.9%	
REVENUE HOURS	588,494	601,500	627,093	644,078	
% CHANGE FROM 2006 (SERVICE)		2.2%	6.6%	9.4%	

Spokane Transit

Changes Impacting 2009 Budget Compared to 2008 Budget

		<u>% Incr. vs 2008 Budget</u>
2008 Adopted Budget	\$57,264,561	
Less Nonrecurring Expenses: DOE Emissions & Facility Painting	(760,000)	
2008 Adopted Budget Adjusted for Nonrecurring Expenses	<u>\$56,504,561</u>	
2009 Draft Budget	59,353,534	
2009 Operating Budget Increase	\$2,848,973	5.0%

Increase Related to:

Labor (See Below)	\$1,006,168	1.8%
Fuel	629,420	1.1%
Benefits (5% Medical Increase)	347,629	0.6%
Services - Excl. DOE Emissions & Facility Painting	188,832	0.3%
Materials - Excl. Fuel (Tires \$100K)	218,382	0.4%
Miscellaneous (Includes \$125K 2008 Unbudgeted Expenses)	198,572	0.4%
Utilities, Insurance, Taxes & Leases	259,970	0.5%
2009 Operating Budget Increase	\$2,848,973	5.0%

Labor Increases

ATU 1015: 3.2% 10/08, 3.3% 10/09 and 1 position adjustment (wage and benefits \$8,453)

AFSCME 3939: 2.5% 07/08, contract expires June 2009

ATU 1598: 2.25% 01/08, contract expires December 2008

Non-Represented: 3.4% (market based wage adjustment deferred) and 4 position adjustments (wage and benefits \$27,012)

Spokane Transit

2009 Budget – Cash and Reserves Analysis

	<u>2009 Budget</u>
OPERATING ACTIVITIES	
Revenue (Including Sales Tax, Fare Revenue, Grants, & JARC)	\$60,425,219
Interest Earned	1,636,945
Operating Expense	<u>(59,353,534)</u>
Revenue Over Operating Expenses	\$2,708,629
CAPITAL ACTIVITIES (Local Funds)	
Purchase of Property, Plant, and Equipment	(\$13,953,727)
Cooperative Street and Road Projects	<u>(3,265,850)</u>
Total Local Cash Used for Capital Activities	(17,219,577)
NET DECREASE IN CASH	(14,510,948)
CASH (Beginning of 2009)	<u>48,475,374</u>
CASH (End of 2009)	33,964,426
RESERVES	
Self Insurance Reserve	(5,500,000)
Board Designated Operating Reserve	<u>(8,903,030)</u>
2009 End of Year Cash Balance After Reserves	<u><u>\$19,561,396</u></u>





Supplemental Materials

SPOKANE TRANSIT

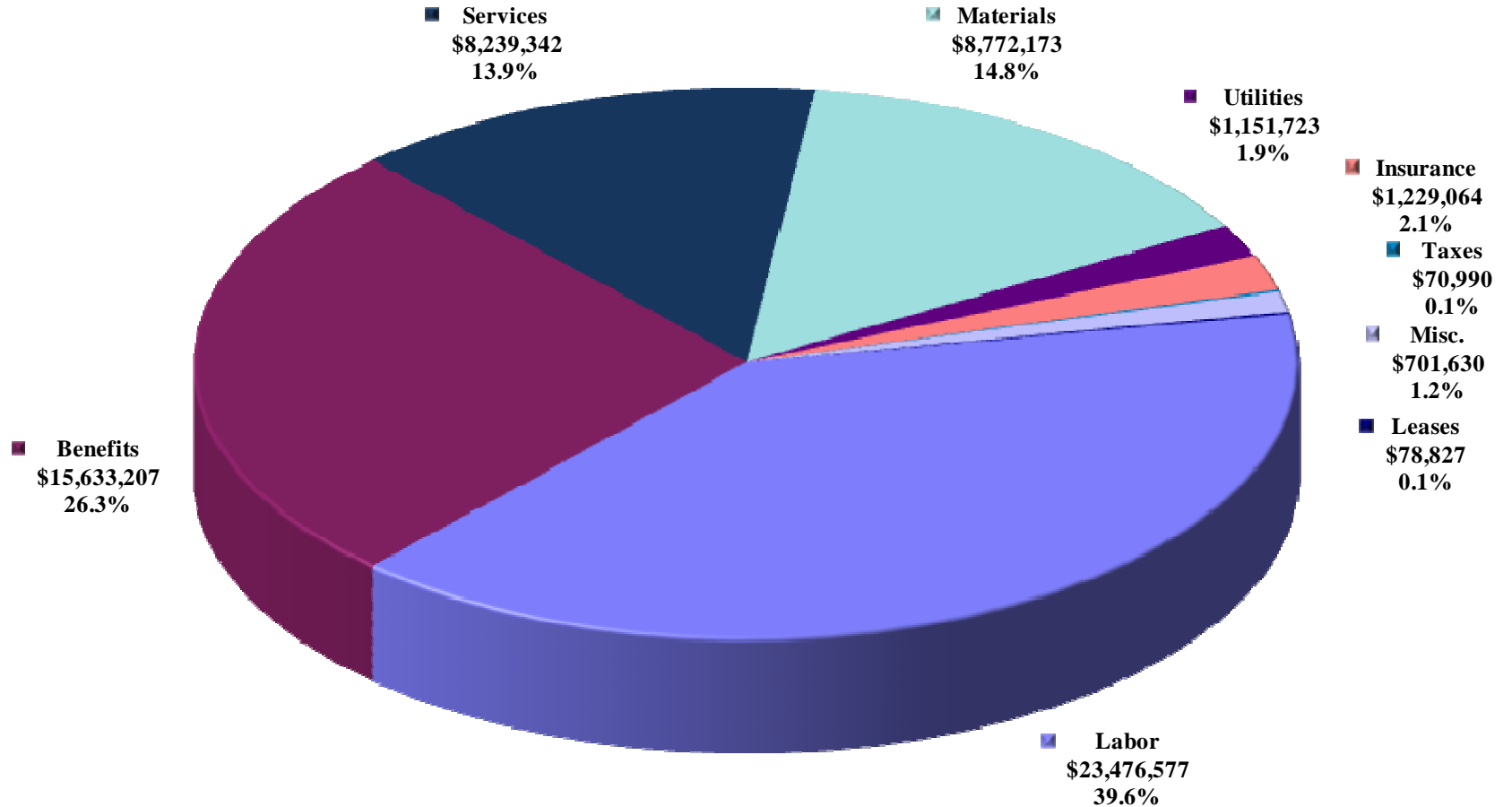
2009 Budget

Expense By Object

(Excluding Capital Expenditures & Cooperative Projects)

\$59,353,534

Percent of Expense	2007	2008	2009
	Act.	Bud.	Bud.
Labor & Benefits	66.9%	66.2%	65.9%
Services	13.0%	14.8%	13.9%
Materials	14.9%	13.9%	14.8%
Utilities	1.8%	1.7%	1.9%
Insurance	2.0%	2.0%	2.1%
Other	1.6%	1.4%	1.4%



NOTE: As required by federal accounting standards, labor includes wages for work time only. Benefits includes wages for paid time off. Materials include fuel costs. Services include contracted transportation, legal, etc.



SPOKANE TRANSIT 2008 – 2009 Budget Comparison

	2009 Budget	2008 Budget	Change From 2008 Budget	% Change From 2008 Budget
Estimated Revenues:				
Operating Revenues	\$8,304,099	\$7,116,542	\$1,187,557	16.7%
Contracts & Reimbursements	-	530,000	(530,000)	-100.0%
Sales Tax	43,993,007	48,145,288	(4,152,281)	-8.6%
State Grant	911,210	897,744	13,466	1.5%
Miscellaneous	1,636,945	2,420,301	(783,356)	-32.4%
Federal Preventive Maintenance	7,216,902	6,151,139	1,065,763	17.3%
Subtotal: (Exc. Capital)	62,062,164	65,261,015	(3,198,851)	-4.9%
Job Access Reverse Commute (JARC)	-	72,000	(72,000)	-100.0%
State Capital Revenue	130,000	1,853,831	(1,723,831)	-93.0%
Federal Capital Revenue	2,800,000	1,596,907	1,203,093	75.3%
Subtotal: Capital	2,930,000	3,522,738	(592,738)	-16.8%
Total Revenue (Inc. Capital & JARC)	64,992,164	68,783,753	(3,791,589)	-5.5%
Decrease In Cash	14,510,948	22,474,510	(7,963,562)	-35.4%
Total Resources	\$79,503,112	\$91,258,263	(\$11,755,151)	-12.9%
Estimated Expenses/Expenditures:				
Fixed Route	\$40,092,400	\$39,169,777	\$922,623	2.4%
Paratransit	11,764,281	10,896,809	867,471	8.0%
Vanpool	727,538	528,974	198,564	37.5%
Plaza	1,254,789	1,290,345	(35,556)	-2.8%
Administrative	5,514,527	5,378,656	135,871	2.5%
Transit Operating Expense	59,353,534	57,264,561	2,088,973	3.6%
Job Access Reverse Commute (JARC)	-	72,000	(72,000)	-100.0%
Capital Expense	16,883,727	24,288,381	(7,404,654)	-30.5%
Subtotal Capital & JARC Expense	16,883,727	24,482,361	(7,476,654)	-31.0%
Total Transit Expenditures (Inc. Capital & JARC)	76,237,262	81,552,943	(5,687,680)	-6.5%
Approved Cooperative Street/Road Projects	3,265,850	9,405,320	(6,139,470)	-65.3%
Non-Recurring Election Costs	-	300,000	(300,000)	-100.0%
Increase In Cash	-	-	-	-
Total Use Of Resources	\$79,503,112	\$91,258,263	(\$11,755,151)	-12.9%

SPOKANE TRANSIT 2009 Budget Key Indicators

	2009 Budget	2008 Budget	2009 Budget Vs. 2008 Budget % Change	2007 Actual	2009 Budget Vs. 2007 Actual % Change	2008 Projection	2009 Budget Vs. 2008 Projection % Change
Fixed Route Service							
Operating Expense (Unallocated)	\$40,092,400	\$39,169,777	2.4%	\$33,181,110	20.8%	\$39,294,490	2.0%
Revenue Hours	425,889	422,599	0.8%	406,008	4.9%	420,668	1.2%
Passengers	11,241,882	9,593,064	17.2%	9,436,662	19.1%	10,809,502	4.0%
Revenue Miles	5,916,068	5,905,043	0.2%	5,592,842	5.8%	5,857,727	1.0%
Farebox Revenue	\$7,266,890	\$6,465,044	12.4%	\$6,082,747	19.5%	\$7,010,355	3.7%
Farebox Recovery Ratio (unallocated)	18.1%	16.5%	9.8%	18.3%	-1.1%	17.8%	1.6%
Average Fare	\$0.65	\$0.67	-4.1%	\$0.64	0.3%	\$0.65	-0.3%
Cost per Passenger	\$3.57	\$4.06	-12.3%	\$3.52	1.4%	\$3.64	-1.9%
Operating Cost per Revenue Hour (unallocated)	\$94.14	\$92.69	1.6%	\$81.73	15.2%	\$93.41	0.8%
Operating Cost per Revenue Mile (unallocated)	\$6.78	\$6.63	2.2%	\$5.93	14.2%	\$6.71	1.0%
Passenger Vehicles	156	160	-2.5%	141	10.6%	151	3.3%
Paratransit Service							
Operating Expense (Unallocated)	\$11,764,281	\$10,896,809	8.0%	\$9,614,370	22.4%	\$10,761,811	9.3%
Revenue Hours	185,680	180,905	2.6%	172,776	7.5%	181,671	2.2%
Passengers	535,367	523,115	2.3%	505,829	5.8%	524,870	2.0%
Revenue Miles	2,793,615	2,797,584	-0.1%	2,675,985	4.4%	2,767,711	0.9%
Farebox Revenue	\$225,008	\$212,012	6.1%	\$205,084	9.7%	\$217,169	3.6%
Farebox Recovery Ratio (unallocated)	1.9%	1.9%	-1.7%	2.1%	-10.3%	2.0%	-5.2%
Average Fare	\$0.42	\$0.41	3.7%	\$0.41	3.7%	\$0.41	1.6%
Cost per Passenger	\$21.97	\$20.83	5.5%	\$19.01	15.6%	\$20.50	7.2%
Operating Cost per Revenue Hour (unallocated)	\$63.36	\$60.23	5.2%	\$55.65	13.9%	\$59.24	7.0%
Operating Cost per Revenue Mile (unallocated)	\$4.21	\$3.90	8.1%	\$3.59	17.2%	\$3.89	8.3%
Passenger Vehicles	70	70	0.0%	67	4.5%	70	0.0%
Vanpool Service							
Operating Expense (Unallocated)	\$727,538	\$528,974	37.5%	\$428,059	70.0%	\$553,847	31.4%
Revenue Hours	32,509	23,589	37.8%	18,720	73.7%	26,953	20.6%
Passengers	290,400	222,108	30.7%	166,996	73.9%	217,094	33.8%
Revenue Miles	1,235,327	896,400	37.8%	686,661	79.9%	1,024,196	20.6%
Farebox Revenue	\$629,208	\$439,487	43.2%	\$378,692	66.2%	\$514,972	22.2%
Farebox Recovery Ratio (unallocated)	86.5%	83.1%	4.1%	88.5%	-2.2%	93.0%	-7.0%
Average Fare	\$2.17	\$1.98	9.5%	\$2.27	-4.5%	\$2.37	-8.7%
Cost per Passenger	\$2.51	\$2.38	5.2%	\$2.56	-2.3%	\$2.55	-1.8%
Operating Cost per Revenue Hour (unallocated)	\$22.38	\$22.42	-0.2%	\$22.87	-2.1%	\$20.55	8.9%
Operating Cost per Revenue Mile (unallocated)	\$0.59	\$0.59	-0.2%	\$0.62	-5.5%	\$0.54	8.9%
Passenger Vehicles	117	99	18.2%	74	58.1%	97	20.6%
Financial Summary Highlights							
Sales Tax Revenues	\$43,993,007	\$48,145,288	-8.6%	\$46,757,547	-5.9%	\$45,588,608	-3.5%
Federal Preventive Maintenance Revenue	\$7,216,902	\$6,151,139	17.3%	\$9,064,122	-20.4%	\$6,399,846	12.8%
Total Revenues (Exc. Capital & JARC)	\$62,062,164	\$65,261,015	-4.9%	\$62,965,295	-1.4%	\$63,769,785	-2.7%
Total Operating Expense	\$59,353,534	\$57,070,582	4.0%	\$45,691,835	29.9%	\$57,033,973	4.1%
Local Capital Investment	\$13,953,727	\$20,837,643	-33.0%	\$2,966,883	370.3%	\$11,985,491	16.4%
Total Capital Expense	\$16,883,727	\$24,288,381	-30.5%	\$10,356,139	63.0%	\$12,033,863	40.3%
Cooperative Street Projects	\$3,265,850	\$9,405,320	-65.3%	\$1,714,375	90.5%	\$6,221,770	-47.5%
Decrease in Cash	\$14,510,948	\$22,474,510				\$11,003,056	
Increase in Cash				\$13,979,773			
Non-Recurring Election Cost		\$300,000				\$117,500	

Spokane Transit Staff for 2009 Budget

	<u>FUNDED</u> <u>1/1/06</u>	<u>FUNDED</u> <u>05/18/06</u>	<u>FUNDED</u> <u>1/1/07</u>	<u>FUNDED</u> <u>07/19/07</u>	<u>FUNDED</u> <u>01/01/08</u>	<u>Proposed</u> <u>FUNDED</u> <u>1/1/09</u>		<u>Add/Subtract</u> <u>Positions</u>
<u>01 FIXED ROUTE DIVISION - FUNCTION</u>								
ADMIN OF TRANSPORTATION (010)	18	19	19	19	19	19		
SCH OF TRANSPORTATION (020)	2	2	2	2	2	2		
REVENUE VEH OPERATIONS (030)	224	224	228	228	245	243	FT	-2
REVENUE VEH OPERATIONS (030)	33	33	33	33	34	33	PT	-1
ADMIN OF MAINTENANCE (041)	3.5	3.5	3.5	3.5	4.5	4.5		
FACILITIES MANAGER (042)	0	0	0	0	0	0		
SERVICE REVENUE VEH (051)	10	10	10	10	13	13		
INSP/MAINT REV VEH (061)	40	40	39	39	44	44		
MAINT BLDGS AND GRNDS (124)	19	19	19	19	19	19		
FARE COLLECTION (150)	1	1	1	1	2	2		
SECURITY (161)	7	7	7	9	9	9		
TELE INFO/CUST SVC (162)	11	11	12	12	11	11	FT	
TELE INFO/CUST SVC (162)	3	3	2	2	2	2	PT	
LOSS CONTROL (165)	2	2	2	2	2	2		
SAFETY AND TRAINING (166)	2	2	3	3	3	3		
PURCHASING AND STORES (172)	4	4	4	4	4	4		
GENERAL ADMINISTRATION (176)	2	2	2	2	2	2		
STAFFING TOTALS:	381.5	382.5	386.5	388.5	415.5	412.5		-3
% CHANGE FROM 2006 (STAFFING)			1.3%	1.8%	8.9%	8.1%		
TOTAL REVENUE HOURS	403,777	403,777	408,354	408,354	422,599	425,889		
% CHANGE FROM 2006 (SERVICE)			1.1%	1.1%	4.7%	5.5%		
<u>02 PARATRANSIT DIVISION - FUNCTION</u>								
ADMIN OF TRANSPORTATION (010)	12	12	12	12	13	13		
SCH OF TRANSPORTATION (020)	5.75	5.75	5.75	5.75	5.75	5.75		
REVENUE VEH OPERATIONS (030)	55	55	55	55	55	55	FT	
REVENUE VEH OPERATIONS (030)	9	9	9	9	9	9	PT	
SERVICE REVENUE VEH (051)	4	4	4	4	4	4		
INSP/MAINT REV VEH (061)	6	6	7	7	7	7		
STAFFING TOTALS:	91.75	91.75	92.75	92.75	93.75	93.75		0
% CHANGE FROM 2006 (STAFFING)			1.1%	1.1%	2.2%	2.2%		
REVENUE HOURS-DIRECTLY OPERATED	89,590	89,590	91,035	91,035	90,543	90,008		
% CHANGE FROM 2006 (DIRECTLY OPERATED)			1.6%	1.6%	1.1%	0.5%		
REVENUE HOURS-PURCHASED TRANSPORTATION	77,719	77,719	79,383	79,383	90,362	95,672		
% CHANGE FROM 2006 (PURCH TRANSP)			2.1%	2.1%	16.3%	23.1%		
TOTAL REVENUE HOURS	167,309	167,309	170,418	170,418	180,905	185,680		
% CHANGE FROM 2006 (ALL SERVICE)			1.9%	1.9%	8.1%	11.0%		

Spokane Transit Staff for 2009 Budget

03 ADMINISTRATIVE DIVISION - FUNCTION									
OMBUDSMAN (162)	1	1	1	1	1	1	1		
PLANNING (163)	3	3	3	3	5	5			
COMMUNICATIONS (164)	3	3.25	3.25	3.25	3.25	3.25			
PERSONNEL (167)	4	4	4	4	4	4			
LEGAL (168)	0	0	0	0	0	0			
DEVELOPMENT SERVICES (169)	0	0	0	0	0	0			
INFORMATION SYSTEMS (170)	5	5	5	5	5	5			
FINANCE (171)	7	8	8	8	8	8			
PURCHASING AND STORES (172)	2.50	2.50	2.50	2.50	2.50	2.50			
RECORD COORDINATOR (175)	1	1	1	1	1	1			
GENERAL ADMINISTRATION (176)	3.75	3.75	3.75	3.75	3.75	3.75			
PROJECT (185)	1	1	1	1	1	1			
DATA COLLECTION (190)	1	1	1	1	1	1			
STAFFING TOTALS:	32.25	33.5	33.5	33.5	35.5	35.5			0
% CHANGE FROM 2006 (STAFFING)			3.9%	3.9%	10.1%	10.1%			
05 RIDESHARE DIVISION - FUNCTION									
INSP/MAINT REV VEH (061)	1	1	0	0	0	0			
GENERAL ADMINISTRATION (176)	2	2	2	2	2	2			
STAFFING TOTALS:	3	3	2	2	2	2			0
% CHANGE FROM 2006 (STAFFING)			-33.3%	-33.3%	-33.3%	-33.3%			
REVENUE HOURS	17,408	17,408	22,728	22,728	23,589	32,509			
% CHANGE FROM 2006 (SERVICE)			30.6%	30.6%	35.5%	86.7%			
STAFFING GRAND TOTAL:	508.5	510.75	514.75	516.75	546.75	543.75			-3
% CHANGE FROM 2006 (STAFFING)			1.2%	1.6%	7.5%	6.9%			
REVENUE HOURS	588,494	588,494	601,500	601,500	627,093	644,078			
% CHANGE FROM 2006 (SERVICE)			2.2%	2.2%	6.6%	9.4%			

Spokane Transit Deferred Additional Positions

Department	Job Title	# of Positions	Comments/Assumptions
Maintenance	1st Class Mechanic-F/R	1	Expansion of Vanpool program - end of warranty
	2nd Class Mechanic	1	Expansion of Vanpool program - end of warranty
	Custodian/Laborer	1	Bus benches
Fixed Route	Trapeze IS Specialist	1	Tied to implementation of Ops module
	Supervisors	4	Study & restructure Quality Counts!
Customer Service	Customer Service Representative-F/T	1	Increased demand
Paratransit	Reservationist	1	Increased demand
Communications	Web Developer	1	Bring function in-house
Human Resources	HR Specialist	1	Compensation & Benefits
	Total	12	

Spokane Transit 2009 – 2011 Capital Plan

	2009			2010		2011		
	Quantity	Carryover	Amount	Total	Quantity	Amount	Quantity	Amount
Vehicles								
Fixed Route (40')	10		\$3,661,730	\$3,661,730	9	\$3,295,557	8	\$3,486,640
Fixed Route (60')	4		2,600,000	2,600,000				
Hybrid Shuttles Local Funds	3		1,316,670	1,316,670				
<i>Shuttles - Federal Funds</i>			600,000	600,000				
Service Vehicle		Flr Scrubber	\$75,000	75,000	10	550,000	5	146,610
Rideshare Vans - Replacement	17		442,000	442,000			17	442,000
<i>Rideshare Vans - Local Funds</i>	10		130,000	130,000	20	-	10	-
<i>Rideshare Vans - St. Funding</i>			130,000	130,000		520,000		260,000
<i>Paratransit Vans</i>			-	-			27	2,241,000
Total Vehicles	44	\$75,000	\$8,880,400	\$8,955,400	39	\$4,365,557	67	\$6,576,250
Facilities & Equipment								
Computers - Preservation & Maint.			\$210,455	\$210,455		\$180,000		\$75,000
Miscellaneous Equipment and Fixtures			80,000	80,000		80,000		80,000
Access, Security, & Timekeeping		Boone & Plaza	\$300,000	644,502	944,502	Phase II	816,628	
Other Maintenance and Facilities Projects			166,400	324,500	490,900		2,076,000	2,620,000
Total Facilities & Equipment			\$466,400	\$1,259,457	\$1,725,857		\$3,152,628	\$2,775,000
Customer Service, Technology, and Planning Projects								
Smart Bus		Consultant	\$383,720	\$700,000	\$1,083,720		CAD/AVL	\$3,500,000
<i>Smart Bus - Cameras Federal Funds</i>				1,900,000	1,900,000			
ERP (Finance, Maintenance, HR system)				150,000	150,000		\$975,000	\$1,225,000
Fare Instrument Point of Sale system				-	-		250,000	
Document Management				-	-		150,000	150,000
Vanpool Software				20,000	20,000			
Park & Rides - Expansion				-	-			
Liberty Lake / Five Mile / Hastings				150,000	150,000			
Liberty Lake				700,000	700,000			
Albi Sports Complex				-	-			
Nine Mile				-	-			
Farwell				-	-			
Medical Lake (Exit 272)				-	-			
South				-	-			
Operating Base Expansion - (\$6M - \$11.2M)				100,000	100,000			
Ticket Vending Machine (TVM)				-	-		225,000	150,000
Fare Collection GFI - Carryover			445,000	445,000				
Operating & Customer Service Software (Trapeze)				-	-	FR Ops	200,000	
Transit Enhancements - Local Portion				75,000	75,000		20,000	20,000
<i>Transit Enhancements - Federal Portion</i>				300,000	300,000		80,000	80,000
Downtown Center Enhancements				100,000	100,000		1,000,000	2,000,000
High Capacity Transit Right of Way Preservation			1,000,000	1,000,000		1,000,000		1,000,000
Contingency for Operational Bus / Passenger Stop Needs			100,000	40,000	140,000		150,000	150,000
Transit 2020 Planning Study				38,750	38,750			
Total Planning Projects			\$1,967,470	\$4,235,000	\$6,202,470		\$4,050,000	\$8,275,000
Local Portion Funded Capital Projects			\$2,508,870	\$11,444,857	\$13,953,727		\$10,968,185	\$17,286,250
Federal/State Portion Funded Capital Projects			\$0	\$2,930,000	\$2,930,000		\$600,000	\$340,000
Total Capital Projects			\$2,508,870	\$14,374,857	\$16,883,727		\$11,568,185	\$17,626,250





2009 Budget - Maintenance and Facilities Projects			
2009	Replace lighting fixtures in the inspection pits (Rollover 2008 was \$23,000)		\$26,000
2009	Replace drivers room schedule rack (Rollover from 2008)		15,000
2009	Diesel opacity tester for Paratransit (Rollover 2008)		9,400
2009	Replace diesel opacity tester for Fixed Route		11,000
2009	Metal fabrication machine (Rollover 2008)		16,000
2009	Replace two 30' x 12' doors & one 20' x 12' door on Boone Ave		110,000
2009	Replace spin balancer in Fixed Route tire shop		9,000
2009	Transmission fluid pressurized exchange machine for Paratransit		7,000
2009	Replace service truck 290 with 1 F350 4X4 multipurpose truck		65,000
2009	Replace spin balancer in Paratransit tire shop		9,000
2009	Replace the Paratransit air compressor & air dryer		9,000
2009	Valley Transit Center storage shed for F & G equipment		10,000
2009	Coolant pressurized exchange machine for Paratransit		7,000
2009	Bus stop benches		87,500
2009	Reconfigure meeting room into offices		100,000
2009		Totals	\$490,900